



Foreword:

Throughout Northern Ireland, the face of healthcare is changing due to radical Government plans for modernisation.

These reforms will mean that we all must adapt to new ways of working to deliver a modern patient focused service with faster diagnosis and treatment.

Here in Sperrin Lakeland, we have an advantage in that we will be building new facilities with new technologies using patient focused design principles.

Just as importantly, this will be combined with more opportunities for career development as new clinical and nursing roles are introduced.

A great deal of work is ahead and constant communications with you will be a major focus of our DBS project team. We look forward to getting your feedback.

Mary Maguire—Project Director



**PHASE TWO OF ACUTE HOSPITAL
PLANNING NOW COMPLETE**

Draft plans for the second stage of the development of the Trust's new Acute Hospital will be presented to Trust Board on 16th March 2006. These detailed plans are in the form of an outline business case (OBC). This OBC will be submitted to the Western Board (WHSSB) for scrutiny, before going to the Department for Health (DHSSPS) for final approval.

Following approval of the outline planning application and the outline business case, the construction process can begin with the purchase of Wolfe Lough site, just off the Irvinstown Road on the Omagh side of Enniskillen. The process of advertising, assessing and selecting a suitable contractor to design and build the new hospital will then begin. The new hospital will cost at least £200 million and provide up to 300 in-patient and day case beds, improving the current range of clinical services that we provide. Approximately 1100 staff will be based at the new acute hospital. Notably, the overall number of staff within the Trust is unlikely to change.

The new acute facility will improve the services offered to patients. It will allow us to deliver the most modern clinical practices and fully integrate into the area's clinical networks. This will take place within attractive, well-designed buildings that will benefit patients, visitors and staff. In the future, the acute hospital will work together with Altnagelvin, Regional Centres, the Omagh Hospital and local Health and Care Centres. These proposed Health and Care Centres will include Carrickmore, Fintona, Castlederg, Irvinstown, Belleek, Enniskillen and Omagh.

Our new hospitals are part of the Department's wider Developing Better Services strategy, investing millions of pounds to modernise healthcare throughout Northern Ireland. Overall we in Sperrin Lakeland Trust are likely to receive more than £300m to spend on the two new hospitals alone. Significant investments are also proposed for Mental Health and Community Facilities.

Inside This Issue:

**Acute Hospital
Outline Business Case**

Proposed portfolio of New
Acute Hospital Services
Pages 2 & 3

Profile of Acute Wards
Page 4

Staff Information Sessions
Page 4

Business Case Development
Thanks to Staff
Page 4

NEXT STEPS

March 2006	Present Acute Hospital Outline Business Case to Trust Board
April 2006	Present Acute Hospital Outline Business Case to DHSSPS
May 2006	Present Omagh Hospital Outline Business Case to Trust Board & DHSSPS
June 2006	Outline Planning Permission Decision on Acute & OBC Approval
July 2006	Advertise and begin the process to select contractors

PROPOSED NEW ACUTE HOSPITAL SERVICES FOR 2011

Current Hospital Services	Future Hospital Services
Accident & Emergency	Accident & Emergency The Accident & Emergency Department will be an enhanced facility and will include a Major Treatment and Resuscitation Area, Minor Injuries Unit, Dedicated Children's (Paediatrics) Area and will be located beside GP Out of Hours.
	Combined Assessment Unit This will be a new, Doctor led, 24hr service designed to provide rapid assessment, diagnosis, stabilisation and observation. It will result in early treatment and discharge or transfer of patients to another appropriate department.
G.P. Out of Hours	G.P. Out of Hours Patients with minor illnesses will be directed to this service which will operate from 5PM to 8AM, at weekends and bank holidays.
	Critical Care Unit The Critical Care Unit will include intensive care, coronary care and a high dependency unit, working within a regional network. The unit will provide treatment for people who are seriously ill or who have undergone major surgery, such as patients involved in a serious accident or suffering from organ failure. The most up-to-date medical technology and equipment will be available.
Intensive Care Unit & High Dependency Unit	Intermediate Care Ward This facility will accommodate slow stream rehabilitation and will be provided for patients who are not ready for discharge following a stay in an acute hospital setting, or to enable older patients to move back home. Specialist nurses, supported by consultants, will provide a key element of the care.
	Elderly Care Wards With a focus on active rehabilitation.
Elderly Care Ward	
General Medical Wards	General Medical Wards General Medical Wards will accommodate patients with conditions such as pneumonia, diabetes, breathing conditions, clots and ulcers. There will also be a specialist stroke unit.
	Cardiology Ward This will include the coronary care unit and will be supported by an investigations department that will perform heart scans, heart tracings and ECG's, and a nurse-led mobile cardiac service.
Cardiology Ward	
Maternity Unit	Maternity Unit This will include a maternity ward consisting mainly of single rooms with Labour Delivery Recovery & Post Natal (LDRP) facilities that will have birthing pools, consultant-led care and 24 hour epidural service. The unit will accommodate midwife led care.
	Neonatal Unit Fully trained neonatal nurses and midwives will support a team of paediatric consultants who will provide 24 hour on call cover for the care of acutely ill babies.
Neonatal Unit	
Paediatric Ward	Paediatric Ward This will be an inpatient ward for children and young people.
	Children's Centre The centre is designed around a one-stop-shop approach for children and young people. It will include an outpatients suite, child development unit, and day case 'ambulatory' care. The service will be fully integrated with multi-disciplinary teams including nurses, paediatricians, social workers, physiotherapists, dieticians, occupational therapists, play thearapists, podiatry and speech and language therapists.
Children's Centre	

Current Hospital Services	Future Hospital Services
Day Surgery Unit	Day Surgery Unit Improved surgical techniques will mean that more patients can be dealt with in outpatients or as day cases which will have a major impact on medical and surgical care, reducing the need for hospital admissions. A dedicated Day Surgery Unit will provide surgery in Ear, Nose and Throat cases, and less invasive general surgery including dental, hernia repairs, and investigations (endoscopy).
	Surgical Ward & Theatres The suite of operating theatres will include 1 emergency and 2 elective theatres and will link with the Day Surgery Unit to ensure maximum flexibility. The emergency theatre will service emergencies from A&E and the acute surgical ward. The Acute hospital will also deliver major elective surgery. The general surgery ward at the Acute hospital will receive patients from A&E, the Combined Assessment Unit or from surgical outpatients. This would include patients with severe injuries or abdominal pain.
Surgical Ward & Theatres	Elective Surgery Ward incl. Gynae The elective ward will provide services that are planned and booked, with an emphasis on patient choice and convenience. A dedicated elective surgery ward will help avoid cancellations. Conditions to be treated would include hernias, gallbladder, and gynae conditions. Also included would be the small number of Ear, Nose and Throat and dental procedures that could not be provided in Outpatients or the Day Surgery Units of both hospitals.
	Imaging (X-Ray) Improved access to high quality diagnostic services will also result in shorter waiting times for patients to get results of tests and treatment. Ultrasound and CT, MRI and Dexa scanners, mammography and fluoroscopy will be provided.
Elective Surgery Ward incl. Gynae	General Outpatients Future services will see more outpatients procedures performed and each hospital will have treatment, procedure and interview rooms.
	Clinical investigations Improved modern facilities.
Imaging (X-Ray)	Women's Health Unit Dedicated women's health unit - Gynae and maternity clinics.
	Mental Health Liaison A liaison service will move on-site within the new acute hospital setting. This will have expertise from consultants, nurses and social workers.
General Outpatients	Allied Health Professionals To include Physiotherapy, Occupational Therapy, Dietetics and Speech and Language therapy. Multi-disciplinary teams working to deliver integrated services to achieve the best possible outcome for patients.
	Social Services
Clinical investigations	Long Term Condition Ambulatory Unit Specialist unit operating as a Day Hospital.
	Laboratory
Mental Health Liaison	Medical Records
	Speciality Teams
Allied Health Professionals	Education Suite New education facilities will be provided to support staff and offer life long learning opportunities, and will help create a centre of excellence. New ways of working and multidisciplinary learning will be promoted.
	Pharmacy Comprehensive service with ward based teams.
Social Services	
Long Term Condition Ambulatory Unit	
Laboratory	
Medical Records	
Speciality Teams	
Education Suite	
Pharmacy	

There will also be on-site facilities management. New Community facilities will be part of the business case for primary and community care.



Developing Better Services Staff Newsletter



PROFILE OF ACUTE WARDS

The following provides a summary of in-patient wards to be included in the new acute hospital.

Ward	No of Wards
Medical Wards	2
Care for the Elderly	2
Stroke	1
Cardiology	1
Acute Surgery	1
Elective Surgery	1
Combined Assessment Unit	1
Intermediate Ward	1
Children's Ward	1
Maternity Ward	1
TOTAL	12

There will also be a full range of day, outpatient and diagnostic support.

STAFF INFORMATION SESSIONS

We understand that while you will be interested in the overall plan, individuals or departments will want the opportunity to discuss specific details that relate to you directly. To ensure that everyone has the opportunity to ask questions or clarify any points of interest, we have arranged four information sessions across the Trust. If you cannot attend and want more information, please contact Anita McConnell, DBS Communications Manager, on 028 8283 5891 or e-mail amcconnell@slt.n-i.nhs.uk. You can also write to Developing Better Services Headquarters, Tyrone & Fermanagh Hospital, Omagh, BT79 0NS.

Date	Time	Venue
Tue 21 March 06	10.30 am	Nurses Classroom, Erne Hospital
Tue 21 March 06	12.30 pm	Staff Canteen, Erne Hospital
Wed 22 March 06	10.30 am	Cedar Villa, T & F Hospital Site
Wed 22 March 06	12.30 pm	Seminar Room, Tyrone County Hospital

BUSINESS CASE DEVELOPMENT

Studies for Outline Business Case

The business case development process has also involved many studies, which are substantial pieces of work in themselves. The following are examples;

- Clinical & Clinical Support Workforce Plans
- Equality Impact Assessment including staff survey and reporting
- Staff Retention & Recruitment Analysis
- Study of Surgical & Theatre Requirements
- Medical Workforce Plans
- Equipment Matrix
- Capital Cost Analysis
- VFM Service Delivery Model

Thanks To Staff

Crucial to the successful development of the Outline Business Case and the enormous level of detail involved, has been the input of our staff.

31 sub-groups have been involved in the development of these plans. Representatives from each of the directorates including Directors, Lead Clinicians, Business Services Managers, Clinical Services Managers, Medical Staff, as well as staff from Finance, Personnel, IT and Health Estates have provided on-going support, facts and figures, and their professional advice.

The DBS project team would like to thank all of the staff involved for their dedication and unflinching enthusiasm.

Developing Better Services

To provide patients with access to modern, safe and effective facilities with modern equipment and experienced, specialist staff.